2019 Shell USA Storm Updates

Shell USA, INC

1. DISTURBANCE #12: SHELL DEEPWATER GoM OPERATIONS UPDATE #1 3
2. DISTURBANCE #12: SHELL DEEPWATER GoM OPERATIONS UPDATE #2..... 4
3. TROPICAL STORM BARRY: SHELL DEEPWATER GoM OPERATIONS UPDATE #3..... 5
4. TROPICAL STORM BARRY: SHELL DEEPWATER GoM OPERATIONS UPDATE #4..... 6
5. TROPICAL STORM BARRY:SHELL DEEPWATER GoM OPERATIONS UPDATE #5..... 7
6. TROPICAL STORM BARRY:SHELL DEEPWATER GoM OPERATIONS UPDATE #6..... 8
7. TROPICAL STORM BARRY:SHELL DEEPWATER GoM OPERATIONS UPDATE #7..... 9
8. TROPICAL STORM BARRY:SHELL DEEPWATER GoM OPERATIONS UPDATE #8..... 10
9. TROPICAL STORM BARRY:SHELL DEEPWATER GoM OPERATIONS UPDATE # 9..... 11
10.CAUTIONARY NOTE 12

1. DISTURBANCE #12: SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #1

Jul 09, 2019

As a precautionary measure in response to Disturbance #12, Shell is securing drilling rig operations and evacuating non-essential personnel from its eastern assets in the Gulf of Mexico while continuing safe operations.

At this time, we anticipate minimal impacts to production as a result of this weather disturbance and will continue to monitor weather reports, taking further action if necessary.

Our top priorities are ensuring the safety of personnel, protecting the environment and minimizing impact to production and operations.

To learn more about our hurricane preparedness, evacuation and shut in procedures, please visit the Shell Hurricane Center: **www.shell.us/stormcenter**

2. DISTURBANCE #12: SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #2

Jul 10, 2019

Shell continues to monitor and respond to Disturbance #12 in the Gulf of Mexico. We have evacuated non-essential personnel from 7 of our potentially affected assets while continuing safe operations. All rig operations have also been secured.

At this time, there have been minimal impacts to production as a result of this weather disturbance and we will continue to monitor weather reports, taking further action if necessary.

3. DISTURBANCE #12/TROPICAL STORM BARRY: SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #3

Jul 12, 2019

Shell continues to monitor and respond to Disturbance #12, which has now been upgraded to Tropical Storm Barry, in the Gulf of Mexico. Non-essential personnel have been evacuated from 7 of our potentially affected assets. All rig operations have also been secured. Though we continue to plan for potential impacts to midstream and downstream operations nearshore and shoreside along the Louisiana coast, there have been minimal impacts to oil and gas production for Shell in the Gulf as a result of this weather disturbance. We will continue to monitor weather reports, taking further action if necessary.

4. TROPICAL STORM BARRY: SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #4

Jul 13, 2019

Shell continues to monitor and respond to Tropical Storm Barry in the Gulf of Mexico and we are taking actions to keep our people and assets safe.

As a result of the storm, we have shut in the Salsa and Enchilada assets in the Eastern Gulf of Mexico and curtailed production in the Mars Corridor in the West, however, approximately 75% of the average daily production of oil and gas flowing across our Shell operated assets is continuing.

Minimal personnel movement has occurred since non-essential workers were evacuated from 7 of our potentially affected assets. All rig operations have been secured. We will assess weather reports, taking further action if necessary. As always, our top priority is the safety of our people, the environment and our assets.

5. TROPICAL STORM BARRY:SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #5

Jul 14, 2019

Shell continues to monitor and respond to Tropical Storm Barry in the Gulf of Mexico and we are taking actions to keep our people and assets safe.

Our offshore crews and assets have weathered the storm well; however, we have shut in the Auger, Salsa and the Enchilada assets in the Gulf of Mexico and curtailed production in the Mars Corridor as a result of the effects of this storm. Downstream third-party facilities have experienced weather-related issues, including power loss, that are limiting, restricting or halting some or all of their operating capabilities. We continue to monitor and work with those third-party providers in order to resume normal production as soon as is safely possible.

Despite the shutdowns and curtailments, approximately 65% of the average daily production of oil and gas flowing across our Shell-operated assets in the Gulf of Mexico is continuing.

Worker re-deployment, restarting and normal production resumption are all contingent on weather conditions and repair times (if needed). Planning for all of those activities have begun and we will enact those plans when it is safe to do so.

As always, our top priority is the safety of our people, the environment and our assets.

6. TROPICAL STORM BARRY:SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #6

Jul 15, 2019

Shell continues to monitor and respond to the remnants of Tropical Storm Barry in the Gulf of Mexico and we are taking actions to keep our people and assets safe.

Redeployment/crew change flights to some our assets have begun now that weather conditions in the Gulf and onshore have improved.

The Auger, Salsa and Enchilada assets in the Gulf of Mexico remain shut in and production in the Mars Corridor remains curtailed as a result of this storm.The pipelines and midstream partners that accept our products are in varying stages of readiness, ranging from damage assessments, repair work, or are on line. Full production from the assets will resume when it is safe to do so and the mid and downstream facilities can safely accept the oil and gas.

Despite the shutdowns and curtailments, approximately 65% of the average daily production of oil and gas flowing across our Shell-operated assets in the Gulf of Mexico is continuing.

As always, our top priority is the safety of our people, the environment and our assets.

7. TROPICAL STORM BARRY:SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #7

Jul 16, 2019

We are continuing work to achieve pre-storm production levels of oil and gas in the Gulf of Mexico after the disruption caused by Tropical Storm Barry.

The non-essential personnel who were evacuated out of an abundance of caution, are now returning to their platforms as flights and normal crew-change activities are resuming.

The Auger, Salsa and Enchilada assets in the Gulf of Mexico remain shut in and production in the Mars Corridor remains curtailed as a result of this storm. The pipelines and midstream partners that accept our products are in varying stages of readiness, ranging from damage assessments, repair work, or are on line. Full production from the assets will resume when it is safe to do so and the mid and downstream facilities can safely accept the oil and gas.

As always, our top priority is the safety of our people, the environment and our assets.

8. TROPICAL STORM BARRY:SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE #8

Jul 17, 2019

Shell continues to ramp up to pre-storm production levels of oil and gas in the Gulf of Mexico after the disruption caused by Tropical Storm Barry.

Our Ursa and Olympus assets have resumed production, while the Mars, Enchilada, Salsa and Stone assets are in varying stages of returning to normal operations and production levels.

Despite the effects and aftermath of the storm, approximately 80% of the average daily production of oil and gas flowing across our Shell-operated assets in the Gulf of Mexico continues.

Full production from the assets will resume when it is safe to do so.

As always, our top priority is the safety of our people, the environment and our assets.

9. TROPICAL STORM BARRY:SHELL DEEPWATER GULF OF MEXICO OPERATIONS UPDATE # 9

Jul 19, 2019

Oil and gas production has resumed on all of Shell's Gulf of Mexico assets after the disruption caused by Tropical Storm Barry.

As always, our top priority is the safety of our people, the environment and our assets.

10. CAUTIONARY NOTE

The companies in which Royal Dutch Shell plc directly and indirectly owns investments are separate legal entities. In this announcement “Shell”, “Shell Group” and “Group” are sometimes used for convenience where references are made to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words “we”, “us” and “our” are also used to refer to Royal Dutch Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities. “Subsidiaries”, “Shell subsidiaries” and “Shell companies” as used in this announcement refer to entities over which Royal Dutch Shell plc either directly or indirectly has control. Entities and unincorporated arrangements over which Shell has joint control are generally referred to as “joint ventures” and “joint operations”, respectively. Entities over which Shell has significant influence but neither control nor joint control are referred to as “associates”. The term “Shell interest” is used for convenience to indicate the direct and/or indirect ownership interest held by Shell in an entity or unincorporated joint arrangement, after exclusion of all third-party interest.

This announcement contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management’s current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management’s expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as “aim”, “ambition”, “anticipate”, “believe”, “could”, “estimate”, “expect”, “goals”, “intend”, “may”, “objectives”, “outlook”, “plan”, “probably”, “project”, “risks”, “schedule”, “seek”, “should”, “target”, “will” and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this announcement, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell’s products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; (m) risks associated with the impact of pandemics, such as the COVID-19 (coronavirus) outbreak; and (n) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this announcement are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Royal Dutch Shell’s Form 20-F for the year ended December 31, 2020 (available at **www.shell.com/investors** and **www.sec.gov**). These risk factors also expressly qualify all forward-looking statements contained in this announcement and should be considered by the reader. Each forward-looking statement speaks only as of the date of this announcement, January 20, 2022. Neither Royal Dutch Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ

materially from those stated, implied or inferred from the forward-looking statements contained in this announcement.